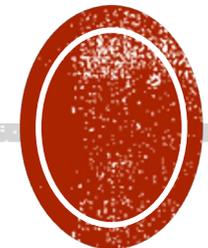


**SB 823
2026 PLAN UPDATE**

**SUBCOMMITTEE
MEETING 02/19/2026**



PURPOSE OF TODAY'S DISCUSSION



Review key findings
from data and
stakeholder input



Discuss proposed
2026 focus areas



Identify refinements
for the plan update



WHAT HAS & WILL INFORM THE 2026 UPDATE

Administrative
and probation
data

Surveys with
youth, families,
staff, partners

Focus groups
and interviews

Subcommittee
input



PRIMARY DATA COLLECTION UPDATE

Stakeholder Group	Status	N
Youth	Completed	Surveys = 16
Families	Completed (re-opened for additional outreach)	Surveys = 3 Interviews = 3
Staff	Completed	Surveys = 12 Focus group = 12
Partners	Completed	Surveys = 13 Focus group = 10



SB 823 POPULATION SNAPSHOT

- High-risk, high-needs population
- Predominantly older adolescents/young adults
- High prior system involvement
- Average Secure Track length of stay: 414 days



WHAT'S WORKING WELL



**Strong staff–youth
relationships**



**Meaningful
programming**



**Staff alignment
with rehabilitative
goals**



**Safe and
predictable facility
operations**



KEY THEMES

- Relationships matter
- Consistency and predictability drive trust
- Clear communication helps all stakeholders
- Family engagement is a priority for all





**AREAS FOR
SYSTEM
STRENGTHENING**



Improving
consistency
across staff and
placements

Supporting
youth through
key transition
periods

Enhancing
communication
with youth and
families

Deepening
family voice and
partnership

2026 FOCUS AREAS

1.

Relationship-
Based Practices

2.

Transitions and
Continuity of
Care

3.

Communication
and Shared
Understanding

4.

Family
Engagement and
Partnership

Intentional and Responsive Decision-Making



FOCUS AREA 1: RELATIONSHIP-BASED PRACTICES

- **Building on strong foundations**
 - Relationships are a primary driver of youth engagement and stability
 - Trust, consistency, and emotional safety support youth regulation
 - Relationship-centered approaches currently guide much of the work
- **Opportunities for support**
 - Greater alignment of relationship-based practices across settings
 - Shared language and tools to support consistency systemwide



FOCUS AREA 2: TRANSITIONS & CONTINUITY OF CARE

- **Supporting youth through moments of change**
 - Transitions are high-impact points for youth well-being
 - Continuity of services supports emotional safety and progress
 - Reducing disruption strengthens youth trust in the system
- **Opportunities for support**
 - Strengthening coordination at entry, movement, and discharge
 - Supporting continuity across placements and providers



FOCUS AREA 3: COMMUNICATION & SHARED UNDERSTANDING

- **Creating clarity and predictability**
 - Clear communication supports youth and family confidence
 - Shared understanding reduces confusion and misalignment
 - Transparency supports trust across partners and systems
- **Opportunities for support**
 - Enhancing clarity around roles, expectations, and next steps
 - Improving information flow across partners, youth, and families



FOCUS AREA 4: FAMILY ENGAGEMENT & PARTNERSHIP

- **Deepening family voice and collaboration**
 - Families are essential partners in youth success
 - Meaningful engagement supports stability and shared accountability
 - Accessible, culturally responsive approaches build trust
- **Opportunities for support**
 - Expanding consistent family engagement structures
 - Creating multiple pathways for family participation and feedback



OVERARCHING: INTENTIONAL & RESPONSIVE DECISION-MAKING

- Recognizing and responding to diverse needs and lived experiences
- Designing practices that reduce barriers and increase access
- Ensuring consistency, transparency, and fairness across settings
- Valuing family and community knowledge as expertise





**DISCUSSION
QUESTIONS**

Where are we seeing the strongest alignment across the system?

Where do youth and families experience the greatest strain?

What supports would help staff and partners sustain this work?

How can we strengthen consistency while maintaining flexibility?



Incorporate feedback

Refine focus areas and strategies

Maintain a strengths-based, learning-oriented approach

Finalize Plan for SB 823 Subcommittee